

## BUDGET MESSAGE

To the Borough Council and Mayor:

I am pleased to submit the Proposed 2016 Budget for your consideration and review. In accordance with Section 26-7 (d), the Borough Manager shall “prepare and submit to Council, before the close of each fiscal year, a budget for the next fiscal year and an explanatory message.” The following message and detail represent this submission.

Following Council’s review, approval and/or modification of this budget during the November 5, 2015 budget hearing, the Proposed Budget will then be made available for public inspection for a period of ten (10) days. Council may act on the budget any time following that ten (10) day inspection period. It is anticipated that Council will take formal action during the December 7, 2015 regular meeting.

Council may identify any changes needed during the budget hearing. After the ten (10) day advertising period, any major changes to the proposed budget will require that it be advertised again for another ten (10) day period.

It is noteworthy to recognize the collective work and assistance of the Borough’s Finance Committee, Department Heads, and office personnel who contributed to the overall development and content of the budget contained herein.

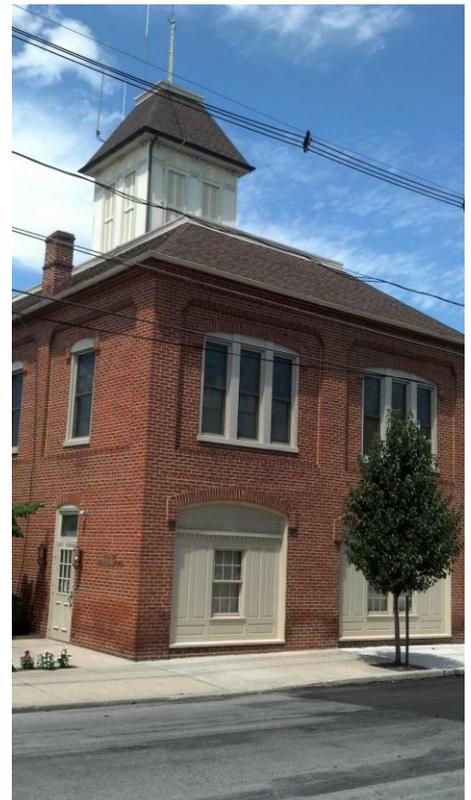
### 2015 GENERAL FUND “A Look Back”

The Borough’s 2015 General Fund Budget was presented to Borough Council on November 12, 2014 and subsequently passed on December 1, 2014.

The 2015 Budget was considered balanced with no tax mill rate increase imposed. This was primarily due to the prior year’s two (2) mill tax increase\* that was put in place to address declining reserves and associated interest; elimination of the Per Capita Tax; and, a projected budget deficit that year.\*\*

*\*The 2014 tax increase was the first in 10 years for the Borough and provides approximately \$81,000 in additional funds to help address funding gap issues, support reserves and future capital improvement projects.*

*\*\*The 2014 projected budget deficit ended with a slight surplus of \$2,737 after auditor’s entries and primarily due to the fact that the Franklin Street Storm Sewer Project was not completed in 2014 as originally anticipated; thus, those costs were incurred in 2015. The Borough would have otherwise experienced the anticipated deficit that would have required use of Reserve funds.*



**FY 2015 Year End Projections:**

Excluding annual auditor adjustments for items such as: depreciation expense; reclassifications of payments/costs, etc., the Borough's current Fiscal Year End projections are reflected below for its General Fund.

	General Fund
<b>Projected 2015 Year-End Surplus or (Deficit)</b>	<b>\$56,118</b>
<b>Projected Reserves 12/31/15</b>	<b>\$259,271</b>

*Note: The above projections are prepared using the Actual YTD figures as of October 29, 2015 and staff's best estimates for revenues and expenditures through December 31, 2015.*

*\*Does not include cash on hand in combined cash account.*

**FYE 2015 Revenues:**

**Budget versus Year End Projections:** Year End Revenues are projected to come in approximately \$25,000 over the approved budget primarily due to receiving two payments of expenditures incurred in prior years. These receivables were the unanticipated payoff of a lien in full and the repayment of an insurance claim for legal work performed in prior years. Other than these two items, the other 17 revenue categories are projected to end fairly consistent with budget.

**FYE 2015 Expenditures:**

**Budget versus Year End Projections:** Year End Expenditures are projected to come in slightly less than the original budget mainly due to several items that were incorporated into the 2015 Budget, but not expended including the purchase of an office copier, the purchase of police body video, deferring a traffic island removal project, a minor storm drain project, and narrowing the paving maintenance program to pay for the outstanding Franklin Street Storm Drain Project work, concrete work, and associated paving costs not covered under Liquid Fuels with the Franklin Street Paving Project.

**FY 2015 Accomplishments:**

Reflecting back as the year nears a close, the Borough underwent and/or successfully completed a number of noteworthy initiatives. Please refer to the last page of this document for a snapshot of some of this work.

## 2016 GENERAL FUND "A Look Ahead"

The Borough's 2016 General Fund Budget has been developed with no tax increase and is considered balanced. This was made possible by anticipating a Revenue stream similar to 2015 and closely scrutinizing proposed expenditures.

### ***FY 2016 Year End Preliminary Projections:***

The Borough's 2016 Fiscal Year End preliminary projections are reflected below for its General Fund.

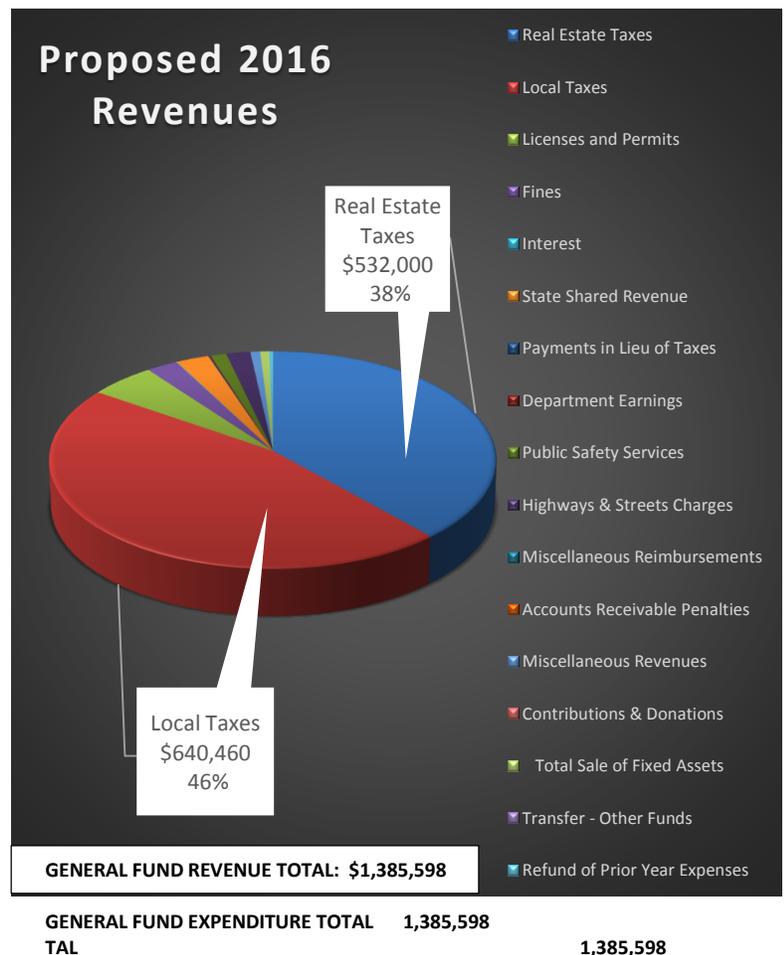
General Fund	
<b><i>Projected 2016 Year-End Surplus or (Deficit)</i></b>	<b>\$0</b>
<b><i>Projected Capital Reserves 12/31/16</i></b>	<b>\$260,542</b>

### ***FY 2016 Revenues:***

The Borough of Greencastle's General Fund Revenue stream will likely remain constant going into FY 2016 for several reasons:

The real estate tax base is not projected to significantly grow from 2015 to 2016. Unless real estate within the County is reassessed and/or the municipality has the ability to grow through construction of new homes and/or businesses, the real estate tax base does not grow.

The "Local Services Tax" category is not projected to significantly increase or decrease from 2015 to 2016. The LST was implemented in 2013 by Greencastle Borough and is not permitted to increase unless by State statute. This flat tax (\$52.00) is assessed on those working within Borough limits. Thus, unless the number of people working within the Borough can increase through an influx of new business within town limits, the local tax component will not increase. Likewise, unless there is a major exodus of Borough employers, the tax should not decline.



**FY 2016 Expenditures:**

While the Borough does not believe it will see any dramatic fluctuations in Revenue next year, the 2016 General Fund Operating Budget has been balanced. This was made possible through reductions, eliminations and/or deferrals totaling \$173,566 and alternate funding means totaling \$350,961. Outlined below are these items.

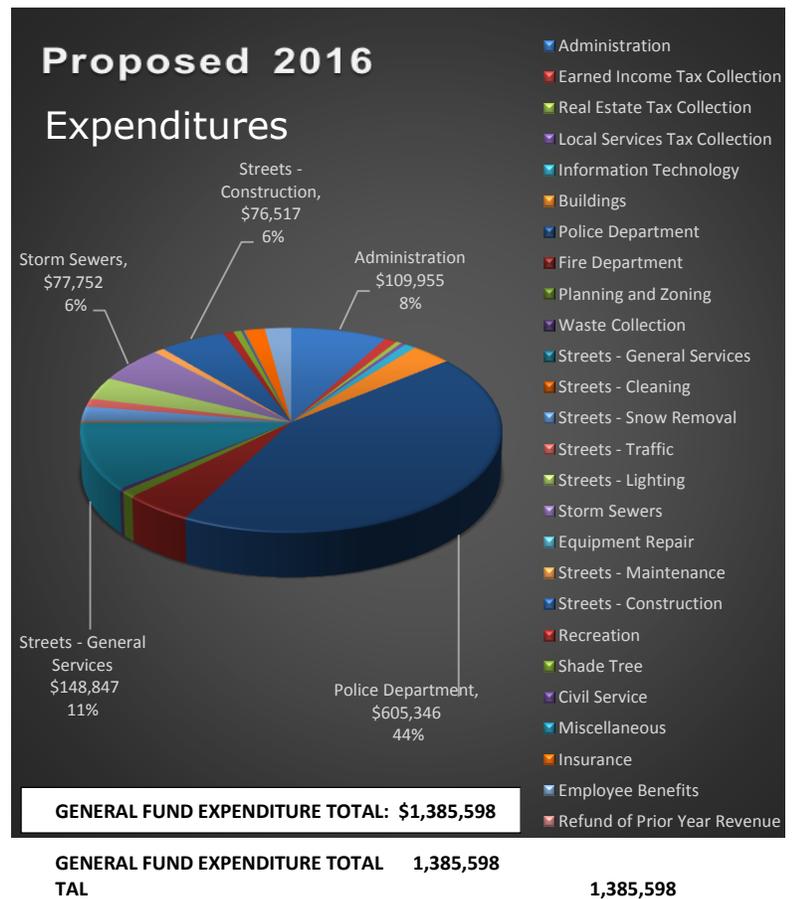
**FY 2016 Reductions, Eliminations, Deferrals:**

- ✓ Vehicles/Equipment \$47,500. Deferred the replacement of the Police Chief 2003 Ford Explorer.
- ✓ New Phone System \$20,000. Deferred the replacement of the 2008 Borough-wide phone system.
- ✓ Contracted Services \$7,500. Various contracted services were either eliminated or reduced discretionarily based on modified work plan(s); trends; and, cost savings measures.
- ✓ Road Maintenance Program \$59,100. Modified the 2016 program including the deferrals of a portion of work planned for North Carlisle Street (Madison to Walter) and West Franklin Street (west of Antrim Way).
- ✓ Labor \$32,646. The vacant full time police officer position shall remain unfilled in 2016. In the alternative, the part-time police officer hours shall remain the same as in 2015 (5,824 hours).
- ✓ Miscellaneous \$6,820. Miscellaneous small tools, supplies, etc. were discretionarily removed from respective budget lines.

**FY 2016 Alternate Funding (Liquid Fuels Projects):**

Use of Highway Aid (Liquid Fuels) Funds are proposed to accomplish the following 2016 objectives (\$240,961):

- ✓ Walter Avenue Project(s) \$169,016. Walter Avenue is a key area that requires residents to install sidewalk and/or curbing in 2016 based on the Borough's Curb and Sidewalk Program. With these installations occurring, the Borough shall assume responsibility for the addition of eight ADA ramps; street reconstruction from the intersection of South Antrim Way to Williamson Avenue; and, enhancements to the intersection of Edward Drive and Walter Avenue.
- ✓ Linden Avenue Storm Drain Improvement Project \$28,000. This particular project had been incorporated into the 2015 Liquid Fuels funding, but was not completed. Thus, Liquid Fuels funds are once again proposed to pay a large portion of the costs associated with these improvements. The project is estimated to cost approximately \$40,000 (\$37,000 construction; \$3,000 engineering). The outstanding balance of \$12,000 has been incorporated into the 2016 budget.



- ✓ Purchase of New Dump Truck \$43,945. The Borough deferred the purchase of a replacement dump truck in 2015 due to budgetary constraints. This equipment replacement is proposed to be partially paid through Liquid Fuels. Total Cost is \$131,835 and shall be shared equally among the Sewer Fund, Water Fund and Liquid Fuels Fund.

Below is a snapshot of the Borough's Highway Aid Fund Projected Reserves for Year Ending 2015 and 2016 taking into account the aforementioned items and accrued interest.

Highway Aid Fund:	Year Ending 2015	Year Ending 2016
<b>Projected Reserves</b>	<b>\$402,812</b>	<b>\$278,820</b>

***FY 2016 Alternate Funding (Grant Funded Projects):***

Community Development Block Grant Funds shall be used to accomplish the following goal (\$55,000):

The Borough anticipates receiving grant funding to complete the Williamson Avenue ADA Ramp Project. Properties within this area are required to install sidewalks no later than December 31, 2016, which is consistent with the Borough's 2011 sidewalk implementation. The Borough has identified 18 areas requiring ADA ramp work; 14 areas where ramps are non-existent and require installation; and, 4 existing ramps that require replacement to meet ADA handicap accessible ramp stipulations. In addition to meeting handicap accessibility, these ramps are consistent with the Borough's objective for safe pedestrian passage and connectivity/access to neighboring properties, shopping, and venues. Total costs are estimated at approximately \$72,000. The Borough shall be responsible for paying the estimated \$17,000\* as a grant match and contingency.

*\*This amount has been incorporated into the Borough's General Fund. Reference: 01.439.611*

***FY 2016 Noteworthy Budget Inclusions:***

The 2016 General Fund Budget currently includes the following:

- ✓ Main Copier/Fax/Scanning Unit \$12,000\*. The Budget once again provides for the replacement of the Borough's 2004 Imagistics Copier. This is the main copier/fax/scanner for the Administration Office.
- ✓ Firewall Upgrades, \$17,000\*. An upgrade to the Borough's IT security has been included in the 2016 Budget. The new firewall shall provide enhanced virus and Malware filtering at the firewall, traffic filtering by geographic region, and the ability to disable traffic to and from select overseas areas, etc. The Borough's current firewall (installed in 2008) does not provide for these additional security measures.
- ✓ Police Body Video \$6,500. This item is a carryover from the 2015 Budget as it was not expended.
- ✓ Police GPS Microphones \$1,625. Five GPS units were purchased in 2015 with the assistance of a Susquehanna Municipal Trust Grant; however, the additional five proposed for 2016 shall be used to outfit police portable units.
- ✓ Police Replacement Vehicle \$47,500. Police fleet vehicle purchase to replace the 2010 Charger.
- ✓ PC Replacements \$2,400\*. Replacements of administration computers, last purchased in 2011.
- ✓ Clock Tower Maintenance \$25,000. Last painted in 2009, the structure is in need of re-painting. Wind, rain, heat and sun significantly impact the structure and required maintenance.

- ✓ Trailer Air Vacuum \$57,861\*. New equipment addition envisioned to perform cleaning of storm boxes, curb boxes, and valve boxes; water/sewer excavation around utilities where a traditional backhoe would be too large or dangerous and dewatering around sewer/water repairs.
- ✓ Storm water/Drain Improvements \$41,465. Address storm water/drain improvements at select areas such as Oak Lane/S Washington Street; Ronald Drive/Catharine Street; storm box repairs; and, Linden Avenue costs not eligible under Liquid Fuels.
- ✓ Local Street Upgrades & Repairs \$40,550. In addition to the Walter Avenue Paving project that will be funded through Liquid Fuels, General Fund dollars have been earmarked to address miscellaneous milling and overlay paving projects within Borough limits including those alleyways that were deferred and not incorporated into the 2015 Budget.

*\*While the grand total is reflected for each purchase, items containing an asterisk are cost sharing purchases – shared among/between Funds.*

### ***FY Salaries/Wages and Benefits:***

The 2016 Draft Budget has incorporated a 3% wage increase for uniformed personnel as part of the Collective Bargaining Agreement with full-time CBA officers being awarded 1.5% on January 1 and 1.5% on July 1, 2016. Full-time non-uniformed staff and non-collective bargaining uniformed officers shall receive a 1.0% increase. While the Borough recognizes that the CPI remained unchanged from 2014/2015, a review of the Borough's annual increases compared to the CPI over the past five years concluded that a 1% increase in 2016 was a valid proposal.

The Borough's healthcare (medical) costs are expected to rise 13.7% for 2016. While the Borough saw a constant decline over the past several years: 16.8% in 2011; 12.5% in 2012; 9% in 2013; and, 3% in 2014, 2015 saw an increase of 15% and 2016 is expected to go up 13.7% due primarily to an experience ratio change (i.e. increase in medical claims). Dental and Vision costs have remained unchanged since 2013.

The Borough adopted a policy several years ago that essentially prohibits healthcare for spouses employed who are offered healthcare options through their respective employment. Additionally, the policy offers a buyout option for those employees who elect to go on to their spouse's coverage. While this has been a very good approach to keeping healthcare costs down, the Borough plans to review an increase in deductible and employees paying a specified amount toward that deductible before HRA funds can be accessed. This review shall take place during FY 2016.

These types of changes, along with an improved experience ratio, and the healthcare trust to which the Borough belongs all contribute to limiting the impact of healthcare increases.

**2016 SEWER FUND**  
**"A Look Back"**

The Borough's 2015 Sewer Fund Budget was passed on December 1, 2014, in concert with the Borough's General Fund passage.

The 2015 Sewer Budget was considered balanced with no rate increase recommended as the budget reflected a slight surplus for year-end, without consideration of future capital items and/or unforeseen repairs.

***FY 2015 Year End Projections:***

Excluding annual auditor adjustments for items such as: depreciation expense; reclassifications of debt and amortization, etc., the Borough's current Fiscal Year End projections are reflected below for its Sewer Fund.

<b>Sewer Fund</b>	
<b><i>Projected 2015 Year-End Surplus or (Deficit)</i></b>	\$24,957
<b><i>Projected Capital Reserves 12/31/15</i></b>	\$0

*Note: The above projections are prepared using the Actual YTD figures as of October 29, 2015 and staff's best estimates for revenues and expenditures through December 31, 2015.*

***FYE 2015 Revenues:***

***Budget versus Year End Projections:*** Year End Revenues are projected to come in approximately \$20,000 less than the approved budget primarily due to a decline in sewerage charges collected for tapping fees and metered sales; and, nutrient credit sales being less than originally anticipated due to an initial optimistic view of market conditions and sales opportunities to come.

***FYE 2015 Expenditures:***

***Budget versus Year End Projections:*** Year End Expenditures are projected to come in slightly less than the original budget (\$23,900+) mainly due to several items that were incorporated into the 2015 Budget, but not expended including the purchase of an office copier and delaying several capital items in order to fund the Franklin Street Sewer Relining and Point Repair Project\*, a project that was not anticipated or planned in 2015. The project was initially estimated to cost approximately \$90K, but bid results came in at \$70,605.

*\*At the writing of this report, this project is anticipated to be complete before year end.*

**2016 SEWER FUND**  
**“A Look Ahead”**

The Borough’s 2016 Sewer Fund Budget has been developed with a 12% rate increase, which was necessary to help close a projected FY 2016 budget deficit.

***FY 2016 Year End Preliminary Projections:***

The 2016 Fiscal Year End preliminary projections assumed the incorporation of a 12% rate increase for the Sewer Fund and still reflects a slight deficit (see below).

	<b>General Fund</b>
<b><i>Projected 2016 Year-End Surplus or (Deficit)</i></b>	<b><i>(\$27,371)</i></b>
<b><i>Projected Capital Reserves 12/31/16</i></b>	<b><i>\$0</i></b>

***FY 2016 Revenues:***

This year’s Sewer Fund incorporates a 12% rate increase, which is necessary in order to help address a budget deficit for 2016. The reason for this increase is based on the Borough’s recent approach to step up sewer infrastructure improvements throughout the system and plant operations.

This year’s proposed 12% increase is estimated to generate approximately \$101,734 in additional revenue that will be primarily used for future mainline and point repairs and required capital item needs. More specifically, the Borough anticipates setting aside \$100,000 in 2016 for mainline and point repairs in designated areas where other projects are occurring (i.e. paving, water, storm drain projects).

As noted in previous reports, the Borough’s 2009 BNR Report stated that a second upgrade to the sewer plant is estimated in Year 2025 at a cost of \$2.5 million. This will require a debt service of approximately \$200,000 annually. Thus, we will need to continue to be mindful of this upcoming cost, among other capital item needs, and begin building the reserves necessary to finance at least a portion of these costs. Thus, a 12% rate increase is more than justified as infrastructure is aging and we need to ensure that adequate funding is in place to keep our system operating well.

***FY 2016 Expenditures:***

The Sewer Fund’s expenditures are expected to be in excess of \$1M in the upcoming year. Even with the 12% proposed rate increase, the current budget reflects a slight deficit. Following is a listing of major items incorporated into the Sewer Fund for next year’s operations and work plans.

**FY 2016 Noteworthy Budget Inclusions:**

The 2016 Sewer Fund Budget currently includes the following:

- ✓ Rate Study \$5,000: The Sewer Fund shall solicit a formal rate study to review its current rate structure, areas for improvement/refinement, capital charges information, future capital improvement requirements, and related analytics.
- ✓ Sewer Construction Manual and Specifications \$2,000: Revamp the current 1999 sewer construction manual and specifications booklet used by contractors, staff, engineering firms, etc.
- ✓ Continue Inflow & Infiltration Work \$25,000: Continued engineering work and review of I&I reports, recommendation and drafting of any bid specifications required.
- ✓ Aerzen Blower Enclosures \$16,000: Replace the enclosures that have been in service since 1989.
- ✓ Clarifier Walls and Garage Bay \$20,000: Resurface deteriorated garage floor caused by chemicals and clarifier walls.
- ✓ Sewer Main and Lateral Work \$100,000: Funds earmarked to address significant structural deficiencies.
- ✓ Push Camera System \$13,000: Purchased in 1997 used (1993 model).
- ✓ Holding Tank Diffusers & Piping \$38,000: Upgraded piping and diffuser work.
- ✓ Cost Sharing Items: Refer to pages 5 and 6 of this document for those items that shall be purchased and shared proportionately among/between appropriate funds.

**FY 2016 Salaries & Benefits**

The same level of salary/wage increases and benefits has been incorporated into the 2016 Sewer Fund for full-time non-uniformed Sewer Plant employees and the part-time utility clerk as those contained within the General Fund. Refer to Page 6 of this document for detail.

**CLOSING REMARKS:**

I hope that you find the information contained within this document helpful in understanding the Borough's 2015 financial position and 2016 outlook. Nonetheless, the content is strictly a summary and as such, budget justification sheets have been prepared for reference and incorporated into Borough Council's budget books.

I wish to once again personally thank the Council and Mayor of the Borough of Greencastle for allowing me the opportunity to continue serving our fine community. It has been a pleasure being a member of the Greencastle team and community as we work collaboratively toward those objectives that enhance the overall quality of life for those whom reside, work or visit our town and surrounding area.

Respectfully submitted,

Susan D. Armstrong  
Borough Manager

## **FISCAL YEAR 2015 BOROUGH WIDE ACCOMPLISHMENTS**

Below is simply a summary of various work and effort put forth by the entire Borough team including Elected and Appointed Officials, Administration, Public Works, Sewer, and Water\*.

### ***Infrastructure (Buildings, Streets, Sidewalks, Water & Sewer Mains, etc.):***

- ✓ 2014/2015 Franklin Street Storm Drain Improvement Project - Total Cost \$229,000+
- ✓ 2015 Franklin Street & Carl Avenue Paving Project – Total Cost \$331,000+
- ✓ New Line Demarcations at Select Intersections
- ✓ ADA Ramp Upgrades/Installation on Franklin Street & Carl Avenue – 16 Ramps
- ✓ Pedestrian Passage Improvements & Aesthetics at South Carlisle & West Franklin Streets
- ✓ LED Lighting Pilot Program Started – Partnership Between Borough & First Energy
- ✓ Deficient Storm Drain Pipe Replaced – Leitersburg Street
- ✓ Town Hall Interior Renovations Phase II Completed – Police Department & Common Area
- ✓ Sidewalk & Curb #3 – Over 70 Inspected in 2014 Underwent Maintenance or New Installation in 2015
- ✓ Sidewalk & Curb #4: Inspected 415 Properties. Maintenance/Installations Due in 2016
- ✓ Future Passive Park on Borough Land Designated
- ✓ Curb Painting Performed Throughout the Borough
- ✓ New Street Signage at Select Locations Installed
- ✓ Borough Shade Tree Commission - 14 Tree Plantings
- ✓ Paddy Run Phase I Maintenance Improvements Finalized
- ✓ Sewer Relining and Point Repairs on Franklin Street/Carl Avenue Undertaken
- ✓ Moss Spring Water Pump House Roof Replaced
- ✓ Food Lion Tank Cleaning & Mixer Project Underway – Completion 2016
- ✓ Water Plant Land Acquisition Concept and Negotiation
- ✓ 2014/2015 Franklin & South Carlisle Street Water Main Project – Total Cost: \$604,000+

### ***Operations & Maintenance:***

- ✓ Main Computer System File Server for all Borough IT Operations Replaced
- ✓ Borough-wide IT Upgrade to Microsoft Office 2013
- ✓ Debit/Credit/Electronic Payment Options for Utility Billing Customers Implemented
- ✓ New Software Platform Transition Underway (Caselle Clarity to Caselle Connect)
- ✓ Swiftreach Upgrade Accomplished (Borough's Emergency Notification System)
- ✓ Bulk Items Collected – Total: 16,920 lbs. Junk Metal; 169 Bulk Items (televisions, PCs, monitors, tires)
- ✓ Storm Drain Box Program Implemented –325 Inspected, 240 Passed with 17 Repaired to Date
- ✓ Water Valve Maintenance Program Implemented –800 Water Valve Boxes Cleaned
- ✓ Chapter 94 Report Created In-house
- ✓ Ebbert's Spring Telemetry Issue of 2010 Resolved
- ✓ Consumer Confidence Report Created and Printed In-house
- ✓ Clarifier Sewer Support Arms/Piping Replaced
- ✓ Sewer Scum Pump Baskets Replaced - Originally in the 1989 Upgrade
- ✓ Return Activated Sludge Pumps Replaced
- ✓ Carlisle Street and Colonial Drive Pump House Dezurik Valves Rebuilt
- ✓ Two Water Clarifier Turbidity Meters Replaced
- ✓ Post CL2 Water Analyzer Replacement Scheduled
- ✓ VFD Drive on Water Transfer Pump Replaced – Estimate Electric Savings \$7k/Annually
- ✓ Water Mainline Repairs - Estimated Combined Total Water Loss: 284,000+ GPD

***Policies, Procedures, Training & Services:***

- ✓ One-Way Streets Affirmed by Ordinance
- ✓ Accommodations Made for Senatorial Staff Office Space at Town Hall
- ✓ Additional Fencing/Wall Options for Borough Properties Approved and Enacted
- ✓ Business Signage Provisions in Highway Commercial & Community Commercial Districts Expanded
- ✓ Downtown Pedestrians Accessibility/Safety Concerns Addressed Through New Signage Regulations
- ✓ Revitalization Efforts Advanced Through Collaboration with Area's Economic Development Agencies
- ✓ Shade Tree Commission Assumed Some Minor Tree Maintenance (Volunteers vs Public Works)
- ✓ Over 152 Property Nuisance Cases Addressed
- ✓ Ordinances Enacted to Address Future Snow/Ice Removal & Grass/Weed Repeat Offenses
- ✓ Police Addressed 90 calls at the Greencastle Antrim School District
- ✓ Police Handled 2,755 calls (through October 31) for Police Service/Assistance
- ✓ New PSAB Vendor & Procedure for CDL/Drug Testing Program Implemented
- ✓ Personnel Policies Updated and Compliance-related Paperwork Completed
- ✓ Purging and Organization Efforts Continued Within Administrative Offices
- ✓ Mid-Year Employee/Organization Assessments Conducted
- ✓ Purchasing Responsibilities Transferred to Part-time Staff Member
- ✓ Transient Vendor Application Policy Solidified & Enforcement Responsibilities Assumed by Police
- ✓ Police Officer Certification in Crisis Intervention
- ✓ Police Officer Training in Cell Phone Technology - Incorporated into Police Investigations
- ✓ Police Officer Training in Incident Management and Suicide Prevention
- ✓ Active Participation with Over the Rainbow Child Advocacy Center
- ✓ Continued Participation in Franklin County Police Chiefs and County Emergency Services Alliance
- ✓ Certifications Obtained for In-house Parking Meter Testing
- ✓ Certification Obtained for County Road Grant Funding Requirements
- ✓ Debit/Credit/Electronic Receivable Training Conducted
- ✓ Finance Software Upgrade - Associated Training Underway
- ✓ Borough's Emergency Notification System (Swiftreach) - Cross Training Done
- ✓ In-Kind Services Provided for 2015 Sidewalk Sales Days – Vendor Setup/Logistics
- ✓ In-Kind Services Provided to Rescue Hose Company Annual Carnival – Lot Cleanup
- ✓ Annual Audit Completed - No Unusual or Controversial Transactions Found
- ✓ Assistance Provided to Chambersburg Borough – Utility Billing/Mailing Difficulty
- ✓ Representation on Various Boards throughout the Area – Franklin County Metropolitan Planning Organization (MPO); Franklin Council of Governments (COG); Greencastle-Antrim Area Development Corporation; Franklin County Area Development Corporation (FCADC); Greencastle-Antrim Chamber of Commerce; Franklin County Redevelopment Authority, Old Home Week, etc.

*\*Note: While the Water Authority Budget is not contained within this respective Budget Message document, the Borough organization and Authority work collaboratively where/when appropriate including cost sharing of staff, manpower, equipment, and project implementation.*